

Los Angeles County Board of Supervisors June 19, 2008

Gloria Molina First District

Yvonne B. Burke Second District

TO:

**Each Supervisor** 

Zev Yaroslavsky

Third District FROM:

John F. Schunhoff, Ph.D. (

Don Knabe Interim Director
Fourth District

SUBJECT:

Michael D. Antonovich

Fifth District

**AVERAGE DAILY CENSUS, HOSPITAL-BASED** 

OUTPATIENT VISITS (EMERGENCY DEPARTMENT), AND HOSPITAL-BASED OUTPATIENT VISITS

(AMBULATORY CARÉ) MONTHLY REPORT – APRIL 2008

John F. Schunhoff, Ph.D. Interim Director

Robert G. Splawn, M.D. Interim Chief Medical Officer As requested, this is to provide you with a report of the Department of Health Services' Average Daily Census (ADC), Hospital-Based Outpatient Emergency Room (ER) visits, and Hospital-Based Outpatient Ambulatory Care (Amb Care) visits for the month ending April 30, 2008.

313 N. Figueroa Street, Suite 912 Los Angeles, CA 90012

> Tel: (213) 240-8101 Fax: (213) 481-0503

www.dhs.lacounty.gov

Each detailed report for ADC, ER, and Amb Care is provided in two attachments. Attachment I reflects Year-to-Date (YTD), Month-to-Date (MTD), and Full-Year-Estimated (FYE) data, plus comparative budget and prior year information. Attachment II displays: (a) a 12-month history, by hospital, for last fiscal year, (b) an actual/estimate table for the current fiscal year, by hospital, and (c) a graph that provides a quick snapshot view of our overall trends.

To improve health through leadership, service and education.

www.dhs.lacounty.gov

The April MTD actual census of 1,322 is 148 less than the April 2008 census budget of 1,470, and 3 more than the actual ADC for April 2007 of 1,319. We will continue to closely monitor hospital census and its effect on financial performance of our facilities.

If you have questions or need additional information, please let me know.

OF LOS

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## Attachments

c: Chief Executive Officer
County Counsel
Executive Officer, Board of Supervisors

## **AVERAGE DAILY CENSUS**

## COUNTY OF LOS ANGELES DEPARTMENT OF HEALTH SERVICES MONTHLY OCCUPANCY REPORT FOR THE MONTH ENDING APRIL 30, 2008

| ·                          | (1)<br>FY 07-08<br>FINAL<br>BUDGET | (2)<br>FY 07-08<br>YTD<br>BUDGET | (3)<br>APR/08<br>BUDGET | (4)<br>MTD<br>ACTUAL | (5)<br>FACILITY<br>FYE | (6)<br>FY 06-07<br>ACTUAL |
|----------------------------|------------------------------------|----------------------------------|-------------------------|----------------------|------------------------|---------------------------|
| LAC+USC MEDICAL CENTER     | 671                                | 671                              | 671                     | 606                  | 601                    | 628                       |
| H/UCLA MEDICAL CENTER      | 373                                | 372                              | 373                     | 351                  | 354                    | 354                       |
| MLK (7)                    | 6 ·(8)·                            | 7                                | 0                       | o                    | 5 <sup>(8)</sup>       | 103                       |
| RLA NATIONAL REHAB. CENTER | 219                                | 21 <sup>9</sup>                  | 219                     | 164                  | 167                    | 136                       |
| OV/UCLA MEDICAL CENTER     | 198                                | 196                              | 207                     | 201                  | 198                    | 194                       |
| TOTAL                      | 1,467                              | 1,465                            | 1,470                   | 1,322                | 1,325                  | 1,415                     |

### NOTES:

- (1) Per the Final Budget adopted by the Board on October 16, 2007.
- (2) YTD budget developed based on the census level necessary to achieve each facility's Final budget.
- (3) Monthly budget developed for the report month based on the census level necessary to achieve each facility's Final budget.
- (4) The aggregate number of actual census days for the report month, averaged on a per-day basis.
- (5) Facility's full-year-estimate (FYE) for census developed based on the facility's operating plan.
- (6) Actual average daily census averaged for the 12-month period of Fiscal Year 2006-07 based on facility's verified workload report.
- (7) On August 13, 2007, the Board approved the MLK Jr. Harbor Hospital (MLK-H) Closure Implementation Plan as a result of a negative finding from the federal Centers for Medicare and Medicaid Services (CMS) on the final survey. The plan included the conversion of the hospital to a Multi-service Ambulatory Care Center (MACC) on August 15, 2007.
- (8) FY 2007-08 annual amounts reflect inpatient services for the period 7/1/07 through 8/15/07 only.

# ATTACHMENT I-B

## HOSPITAL-BASED OUTPATIENT VISITS - EMERGENCY DEPARTMENT

## COUNTY OF LOS ANGELES DEPARTMENT OF HEALTH SERVICES FOR THE MONTH ENDING APRIL 30, 2008

| •                          | (1)<br>FY 07-08      | (2)<br>FY 07-08      | (3)              | (4)           | (5)                      | (6)                |
|----------------------------|----------------------|----------------------|------------------|---------------|--------------------------|--------------------|
|                            | FINAL<br>BUDGET      | YTD<br>BUDGET        | APR/08<br>BUDGET | MTD<br>ACTUAL | FACILITY<br>FYE          | FY 06-07<br>ACTUAL |
| LAC+USC MEDICAL CENTER     | 136,838              | 1/1/4,898            | 11,023           | 10,895        | 126,515                  | 136,838            |
| H/UCLA MEDICAL CENTER      | 59,005               | 49,044               | 5,152            | 5,838         | 62,117                   | 59,005             |
| MLK (7)(8)                 | 3,318 <sup>(9)</sup> | 3,318 <sup>(9)</sup> | 0                | 0             | 3,584 <sup>(9)(10)</sup> | 48,639             |
| RLA NATIONAL REHAB. CENTER | <b>4</b>             |                      | NA -             |               |                          | <b></b>            |
| OV/UCLA MEDICAL CENTER     | 38,578               | 32,088               | 3,270            | 3,298         | 40,268                   | 38,578             |
| TOTAL                      | 237,739              | 199,348              | 19,445           | 20,031        | 232,484                  | 283,060            |

### NOTES:

- (1) Per the Final budget adopted by the Board on October 16, 2007.
- (2) YTD budget developed based on the number of Visits necessary to achieve each facility's Final budget.
- (3) Monthly budget developed for the report month based on the number of Visits necessary to achieve each facility's Final budget.
- (4) The aggregate number of actual Visits for the report month.
- (5) Facility's full-year-estimate (FYE) for Visits developed based on the facility's operating plan.
- (6) Actual number of Visits for the 12-month period of Fiscal Year 2006-07 based on facility's verified workload report.
- (7) On August 13, 2007, the Board approved the MLK Jr. Harbor Hospital (MLK-H) Closure Implementation Plan as a result of a negative finding from the federal Centers for Medicare and Medicaid Services (CMS) on the final survey. The plan included the conversion of the hospital to a Multi-service Ambulatory Care Center (MACC) on August 15, 2007.
- (8) FY 2006-07 data includes 13,608 urgent care visits. For FY 2007-08 urgent care visits are included with ambulatory care visits.
- (9) FY 2007-08 annual amounts reflect the closure of emergency department on 8/10/2007.
- (10) Reflects actual visits for the the period 7/1/07 through 8/10/07.

# ATTACHMENT I-C

## **HOSPITAL-BASED OUTPATIENT VISITS - AMBULATORY CARE**

## COUNTY OF LOS ANGELES DEPARTMENT OF HEALTH SERVICES FOR THE MONTH ENDING APRIL 30, 2008

|                                       | (1)<br>FY 07-08 | (2)<br>FY 07-08 | (3)     | (4)     | (5)       | (6)       |
|---------------------------------------|-----------------|-----------------|---------|---------|-----------|-----------|
|                                       | FINAL           | YTD             | APR/08  | MTD     | FACILITY  | FY 06-07  |
| · · · · · · · · · · · · · · · · · · · | BUDGET          | BUDGET          | BUDGET  | ACTUAL  | FYE       | ACTUAL    |
| LAC+USC MEDICAL CENTER                | 580,501         | 483,952         | 49,469  | 50,503  | 568,648   | 580,501   |
| H/UCLA MEDICAL CENTER                 | 289,441         | 239,880         | 24,072  | 26,001  | 295,961   | 289,441   |
| MLK <sup>(7) (8)</sup>                | 185,167         | 156,914         | 14,577  | 12,823  | 125,692   | 138,204   |
| RLA NATIONAL REHAB. CENTER            | 58,960          | 48,844          | 5,074   | 5,869   | 63,098    | 58,960    |
| OV/UCLA MEDICAL CENTER                | 200,721         | 165,298         | 16,978  | 17,971  | 202,326   | 200,721   |
| TOTAL                                 | 1,314,790       | 1,094,888       | 110,170 | 113,167 | 1,255,725 | 1,267,827 |

## NOTES:

- (1) Per the Final Budget adopted by the Board on October 16, 2007.
- (2) YTD budget developed based on the number of Visits necessary to achieve each facility's Final budget.
- (3) Monthly budget developed for the report month based on the number of Visits necessary to achieve each facility's Final budget.
- (4) The aggregate number of actual Visits for the report month.
- (5) Facility's full-year-estimate (FYE) for Visits developed based on the facility's operating plan.
- (6) Actual number of Visits for the 12-month period of Fiscal Year 2006-07 based on facility's verified workload report.
- (7) On August 13, 2007, the Board approved the MLK Jr. Harbor Hospital (MLK-H) Closure Implementation Plan as a result of a negative finding from the federal Centers for Medicare and Medicaid Services (CMS) on the final survey. The plan included the conversion of the hospital to a Multi-service Ambulatory Care Center (MACC).
- (8) FY 2006-07 data excludes 13,608 urgent care visits, which were included with Emergency Department visits. For FY 2007-08 urgent care visits are included with ambulatory care visits.

## **AVERAGE DAILY CENSUS**

COUNTY OF LOS ANGELES
DEPARTMENT OF HEALTH SERVICES
MONTHLY OCCUPANCY REPORT
FISCAL YEARS 2006-07 AND 2007-08

ACTUAL

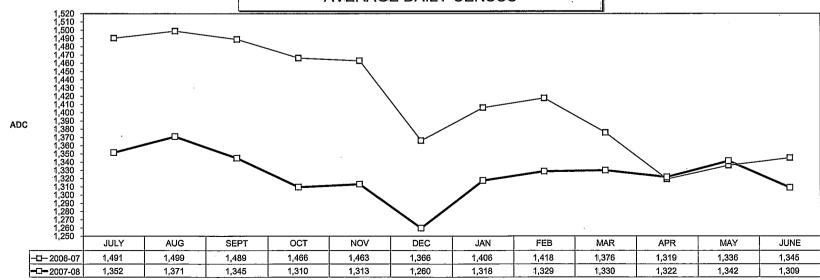
|  |             |               |       |       |        | 71010 | ,, ,        |       |       |       |              |             |                |
|--|-------------|---------------|-------|-------|--------|-------|-------------|-------|-------|-------|--------------|-------------|----------------|
|  |             |               |       |       |        |       |             |       |       |       |              |             | YTD<br>Actual  |
| FISCAL YEAR 2006-07 (1)                      | <u>JULY</u> | AUG.          | SEPT. | OCT.  | NOV.   | DEC.  | <u>JAN.</u> | FEB.  | MAR.  | APR.  | . <u>MAY</u> | <u>JUNE</u> | <u>Average</u> |
| LAC+USC Medical Center                       | 638         | 639           | 651   | 637   | 639    | 599   | 623         | 642   | 613   | 605   | 622          | 625         | 628            |
| H/UCLA Medical Center                        | 352         | 356           | 345   | 355   | 349    | 346   | 369         | 363   | 366   | . 328 | 349          | 359         | 354            |
| MLK  | 181         | 177           | 172   | 160   | 146    | 88    | 71          | . 59  | 45    | 44    | 43           | 43          | 103            |
| RLA National Rehabilitation Center           | 131         | 135           | 138   | 127   | 137    | 145   | 147         | 152   | 152   | 135   | 125          | 120         | 136            |
| OV/UCLA Medical Center                       | 189         | 192           | 183   | 187   | 192    | 188   | 196         | 202   | 200   | 207   | 197          | 198         | 194            |
| TOTAL .                                      | 1,491       | 1,499         | 1,489 | 1,466 | 1,463  | 1,366 | 1,406       | 1,418 | 1,376 | 1,319 | 1,336        | 1,345       | 1,415          |
| (1) Per facility's verified workload report. |             |               |       | -     |        |       |             |       |       |       |              |             |                |
| ,,   |             |               |       |       | ACTUAL |       |             |       |       |       | ESTIM        | ATE         |                |
|  |             |               |       |       |        |       |             |       |       |       |              |             | YTD            |
|  |             |               |       |       |        |       |             |       |       |       |              |             | Actual         |
| FISCAL YEAR 2007-08                          | <u>JULY</u> | <u>AUG.</u> . | SEPT. | OCT.  | NOV.   | DEC.  | JAN.        | FEB.  | MAR.  | APR.  | MAY          | <u>JUNE</u> | <u>Average</u> |
| LAC+USC Medical Center                       | 620         | 635           | 623   | 608   | 599    | 590   | 612         | 597   | 609   | 606   | 579          | 534         | 610            |
| H/UCLA Medical Center                        | 365         | 358           | 374   | 350   | 352    | 335   | 346         | 353   | 356   | 351   | 355          | 355         | 354            |

|                                    |             |       |       |             |       |       |             |       |       |       |       |             | Actual         |
|------------------------------------|-------------|-------|-------|-------------|-------|-------|-------------|-------|-------|-------|-------|-------------|----------------|
| FISCAL YEAR 2007-08                | <u>JULY</u> | AUG.  | SEPT. | <u>ост.</u> | NOV.  | DEC.  | <u>JAN.</u> | FEB.  | MAR.  | APR.  | MAY   | <u>JUNE</u> | <u>Average</u> |
| LAC+USC Medical Center             | 620         | 635   | 623   | 608         | 599   | 590   | 612         | 597   | 609   | 606   | 579   | 534         | 610            |
| H/UCLA Medical Center              | 365         | 358   | 374   | 350         | 352   | 335   | 346         | 353   | 356   | 351   | 355   | 355         | 354            |
| MLK (2)                            | 43          | 22    | 0     | 0           | -0    | 0     | 0           | ·O    | 0     | 0     | 0     | 0           | 7              |
| RLA National Rehabilitation Center | 128         | 150   | 152   | 157         | 161   | 158   | 167         | 173   | 169   | 164   | 210   | 219         | 158            |
| OV/UCLA Medical Center             | 196         | 206   | 196   | 195         | 201   | 177   | 193         | 206   | 196   | 201   | 198   | 201         | 197            |
| TOTAL                              | 1,352       | 1,371 | 1,345 | 1,310       | 1,313 | 1,260 | 1,318       | 1,329 | 1,330 | 1,322 | 1,342 | 1,309       | 1,326          |

<sup>(3)</sup> On August 13, 2007, the Board approved the MLK Jr. - Harbor Hospital (MLK-H) Closure Implementation Plan as a result of a negative finding from the federal Centers for Medicare and Medicald Services (CMS) on the final survey. The plan included the conversion of the hospital to a Multi-service Ambulatory Care Center (MACC). FY 2007-08 amounts reflect inpatient services for the period 7/1/07 through 8/15/07.

## MONTHLY OCCUPANCY REPORT

**AVERAGE DAILY CENSUS** 



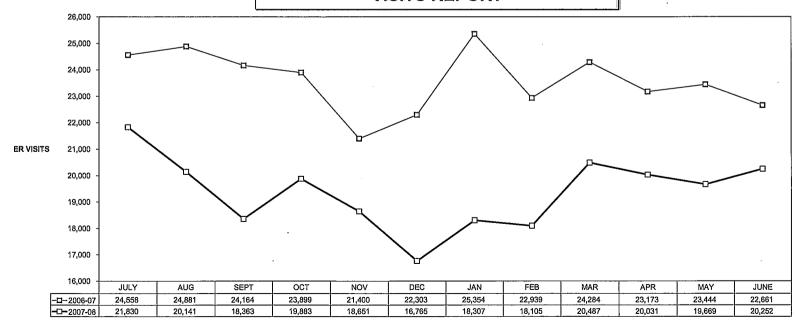
## **HOSPITAL-BASED OUTPATIENT VISITS - EMERGENCY DEPARTMENT**

## **COUNTY OF LOS ANGELES** DEPARTMENT OF HEALTH SERVICES FISCAL YEARS 2006-07 AND 2007-08

|  | ACTUAL      |             |        |             |        |         |        |        |        |             |        |        |                      |
|--|-------------|-------------|--------|-------------|--------|---------|--------|--------|--------|-------------|--------|--------|----------------------|
| FISCAL YEAR 2006-07 <sup>(1)</sup>                         | JULY        | AUG.        | SEPT.  | <u>ост.</u> | NOV.   | DEC.    | JAN.   | FEB.   | MAR.   | APR.        | MAY    | JUNE   | YTD<br><u>Actual</u> |
| LAC+USC Medical Center                                     | 12,616      | 12,219      | 11,614 | 11,679      | 10,579 | 10,143  | 12,073 | 11,288 | 11,664 | 11,023      | 10,624 | 11,316 | 136,838              |
| H/UCLA Medical Center                                      | 4,570       | 4,773       | 4,731  | 4,798       | 4,688  | 4,919   | 5,280  | 4,838  | 5,295  | 5,152       | 5,232  | 4,729  | 59,005               |
| MLK (2)  | 4,603       | 4,576       | 4,412  | 4,285       | 3,965  | 3,823   | 4,127  | 3,699  | 3,707  | 3,728       | 3,948  | 3,766  | 48,639               |
| RLA National Rehabilitation Center                         | <b>←</b>    | -           | •      |             | ····   | — NA —  |        |        |        | <del></del> | •      |        | <u> </u>             |
| OV/UCLA Medical Center                                     | 2,769       | 3,313       | 3,407  | 3,137       | 2,168  | 3,418   | 3,874  | 3,114  | 3,618  | 3,270       | 3,640  | 2,850  | 38,578               |
| TOTAL  | 24,558      | 24,881      | 24,164 | 23,899      | 21,400 | 22,303  | 25,354 | 22,939 | 24,284 | 23,173      | 23,444 | 22,661 | 283,060              |
| <ol><li>Per facility's verified workload report.</li></ol> |             |             |        |             |        |         |        |        |        |             |        |        |                      |
|  | :           |             |        |             | ACTUAL |         |        |        |        |             | ESTIM  | ATE    |                      |
|  |             |             |        |             |        |         |        |        |        |             |        |        | YTD                  |
| FISCAL YEAR 2007-08  | <u>JULY</u> | <u>AUG.</u> | SEPT.  | OCT.        | NOV.   | DEC.    | JAN.   | FEB.   | MAR.   | APR.        | MAY    | JUNE   | <u>Actual</u>        |
| LAC+USC Medical Center                                     | 10,802      | 11,151      | 10,543 | 11,388      | 10,609 | 8,695   | 9,658  | 9,537  | 11,297 | 10,895      | 10,624 | 11,316 | 104,575              |
| H/UCLA Medical Center (2)                                  | 4,913       | 4,659       | 4,539  | 5,041       | 4,702  | 4,822   | 5,271  | 5,279  | 5,785  | 5,838       | 5,634  | 5,634  | 50,849               |
| MLK (3X4)  | 2,683       | 900         | 1      | 0 .         | 0      | 0       | 0      | 0      | 0      | 0           | 0      | 0      | 3,584                |
| RLA National Rehabilitation Center                         | <b>←</b>    |             |        |             | 2010   | — NA —— |        |        |        |             |        |        |                      |
| OV/UCLA Medical Center                                     | 3,432       | 3,431       | 3,280  | 3,454       | 3,340  | 3,248   | 3,378  | 3,289  | 3,405  | 3,298       | 3,411  | 3,302  | 33,555               |
| TOTAL  | 21,830      | 20,141      | 18,363 | 19,883      | 18,651 | 16,765  | 18,307 | 18,105 | 20,487 | 20,031      | 19,669 | 20,252 | 192,563              |

<sup>(2)</sup> Visits for July 2007 through November 2007 have been updated from the last report to reflect more accurate data.
(3) FY 2008-07 data includes 13,808 urgent care visits. For FY 2007-08 urgent care visits are included with ambulatory care visits.
(4) For MLK, ED visits are for the period July 1, 2007 through August 10, 2007.

## MONTHLY HOSPITAL-BASED OUTPATIENT **EMERGENCY DEPARTMENT VISITS REPORT**



## **HOSPITAL-BASED OUTPATIENT VISITS - AMBULATORY CARE**

## **COUNTY OF LOS ANGELES DEPARTMENT OF HEALTH SERVICES** FISCAL YEARS 2006-07 AND 2007-08

|  | ļ           | ACTUAL  |         |             |         |        |             |             |         |         |            |             |               |
|--|-------------|---------|---------|-------------|---------|--------|-------------|-------------|---------|---------|------------|-------------|---------------|
|  |             |         |         |             |         |        |             |             |         |         |            |             | YTD           |
| FISCAL YEAR 2006-07 (1)                      | JULY        | AUG.    | SEPT.   | <u>ост.</u> | NOV.    | DEC.   | <u>JAN.</u> | FEB.        | MAR.    | APR.    | <u>MAY</u> | <u>JUNE</u> | <u>Actual</u> |
| LAC+USC Medical Center                       | 46,699      | 53,477  | 47,430  | 49,245      | 47,287  | 43,321 | 50,510      | 45,725      | 50,789  | 49,469  | 50,042     | 46,507      | 580,501       |
| H/UCLA Medical Center                        | 22,372      | 26,798  | 23,063  | 24,974      | 23,342  | 22,460 | 24,760      | 22,676      | 25,363  | 24,072  | 25,558     | 24,003      | 289,441       |
| MLK (2)                                      | 12,244      | 14,592  | 12,997  | 13,369      | 11,891  | 9,579  | 10,973      | 10,020      | 11,280  | 10,694  | 10,773     | 9,792       | 138,204       |
| RLA National Rehabilitation Center           | 4,336       | 5,422   | 4,816   | 5,324       | 4,604   | 4,319  | 5,006       | 4,525       | 5,418   | 5,074   | 5,204      | 4,912       | 58,960        |
| OV/UCLA Medical Center                       | 15,614      | 17,695  | 16,309  | 17,322      | 15,096  | 15,714 | 17,151      | 15,742      | 17,677  | 16,978  | 17,298     | 18,125      | 200,721       |
| TOTAL  | 101,265     | 117,984 | 104,615 | 110,234     | 102,220 | 95,393 | 108,400     | 98,688      | 110,527 | 106,287 | 108,875    | 103,339     | 1,267,827     |
| (1) Per facility's verified workload report. |             |         |         |             |         |        | <del></del> |             |         | .,.     |            |             |               |
|  |             |         |         |             | ACTUAL  |        |             |             |         |         | ESTIM      | ATE         |               |
|  |             |         |         |             |         |        |             |             |         |         |            |             | YTD           |
| FISCAL YEAR 2007-08                          | <u>JULY</u> | AUG.    | SEPT.   | OCT.        | NOV.    | DEC.   | JAN.        | <u>FEB.</u> | MAR.    | APR.    | <u>MAY</u> | <u>JUNE</u> | <u>Actual</u> |
| LAC+USC Medical Center                       | 47,660      | 51,794  | 45,103  | 50,862      | 45,818  | 40,408 | 47,758      | 43,755      | 48,438  | 50,503  | 50,042     | 46,507      | 472,099       |
| H/UCLA Medical Center                        | 24,391      | 26,821  | 22,855  | 26,973      | 23,653  | 22,081 | 25,074      | 23,662      | 24,680  | 26,001  | 25,280     | 24,490      | 246,191       |
| MLK (2)                                      | 8,613       | 8,905   | 8,152   | 9,906       | 9,733   | 9,449  | 11,675      | 11,263      | 11,961  | 12,823  | 11,606     | 11,606      | 102,480       |
| RLA National Rehabilitation Center           | 5,076       | 5,791   | 4,743   | 5,603       | 4,787   | 4,504  | 5,394       | 5,491       | 5,843   | 5,869   | 5,095      | 4,902       | 53,101        |
| OV/UCLA Medical Center                       | 17,084      | 18,382  | 15,502  | 18,171      | 15,971  | 15,189 | 17,209      | 15,639      | 17,638  | 17,971  | 17,060     | 16,509      | 168,756       |

99;962

96,355

111,515

102,824

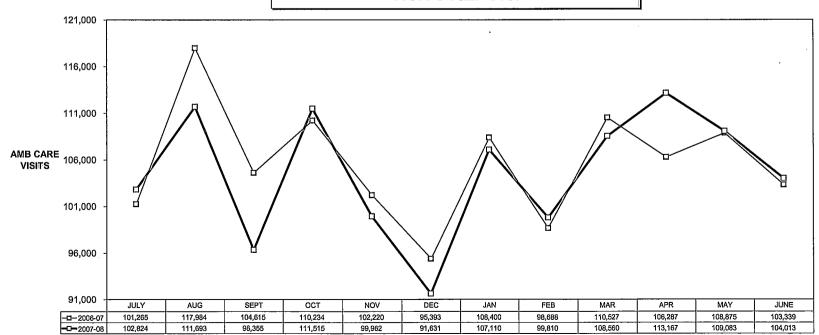
## MONTHLY HOSPITAL-BASED OUTPATIENT **AMBULATORY CARE VISITS REPORT**

91,631

107,110

99,810

108,560



1,042,627

104,013

113,167

109,083

TOTAL

<sup>111,693</sup> (2) FY 2006-07 data excludes 13,608 urgent care visits, which were included with Emergency Department visits. For FY 2007-08 urgent care visits are included with ambulatory care visits.